

PRE-PROPOSAL MEETING

FOR

UTILIZATION CONTROL OF SELECTED HOSPITAL,  
NURSING FACILITY, AND HOME AND COMMUNITY BASED  
SERVICES REIMBURSED BY THE  
MARYLAND MEDICAID PROGRAM

CONTRACT NO.: DHMH-OPASS-16-14617

JULY 28, 2015  
201 West Preston Street  
Room L-3  
Baltimore, Maryland

9:00 p.m. - 10:10

PRESENT FROM DHMH:

SABRINA LEWIS, Procurement Administrator

QUEEN DAVIS, Procurement Specialist

JANE SACCO, Office of Health Services

MARYAM BAHARLOO, Chief, Division of Hospital  
Services

SUSAN PANEK

DAWNN WILLIAMS

MARLANA HUTCHINSON

SUSAN TUCKER

DENISE JAMES

GLENDORA FINCH

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PAUL GRAVES

MONCHEL PRIDGET

JILL SPECTOR

ALSO PRESENT:

LEONARD G. TOKAR, Avysion

LEONARD TOKAR, Avysion

ERNEST SODEN, III, La Madrid Enterprises

DORIAN EDWARDS, Support Network

ANN KENNY, Telligen

BRYAN DORSEY, Livanta

MARIA CASCHETTA, Livanta

KIRK GROTHE, Livanta

JOSEPH CONLEY, JR., SQN Systems

JANET ROBINSON, Delmarva Foundation

LINDA OLIVER, Delmarva Foundation

DIANE GULLO, Quality Health Strategies

HERB SMITH, The Grant Group

S. ORLENE GRANT, The Grant Group

TUESDAY WILLIAMS, Taki Medical Consultants

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BRITTANY HELLREICH, Maximus Federal

BILL BYRD, Business Promotion Consultants

KAREN SMITH, Advanta Medical Solutions

REPORTED BY: KATHLEEN A. COYLE, Notary Public

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P R O C E E D I N G S

MS. LEWIS: My name is Sabrina Lewis and I'm the Procurement Coordinator. What I'm going to do is basically do introductions. Again, Sabrina Lewis, Procurement Coordinator.

MS. DAVIS: Good morning. My name is Queen Davis. I'm the Contract Officer for this procurement.

MS. SACCO: Jane Sacco, Division Chief, Long Term Care. I'm also contract monitor.

MS. PANEK: Susan Panek, Deputy Director for Long Term Care Programs for Medicaid.

MS. BAHARLOO: Maryam Baharloo, Division Chief, Division of Hospital Services.

MR. TOKAR: Leonard Tokar, Avysion Healthcare Services.

MR. SODEN: Ernest Soden, La Madrid Enterprises.

MR. EDWARDS: Dorian Edwards, Support Network.

MS. KENNY: Ann Kenny, Telligen.

MR. GROTHE: Kirk Grothe, Livanta.

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1 MR. DORSEY: Bryan Dorsey, Livanta.

2 MS. CASCHETTA: Maria Caschetta, Livanta.

3 MR. WISZNEWSKI: Anthony Wisznewski  
4 (phonetic), Livanta.

5 VOICE: (Unintelligible)

6 MS. DAVIS: In the back, madam?

7 MS. OLIVER: Linda Oliver, Delmarva  
8 Foundation.

9 MS. ROBINSON: Janet Robinson, Delmarva  
10 Foundation.

11 MS. GULLO: Diane Gullo, Quality Health  
12 Strategies.

13 MR. CONLEY: Joseph Conley, SQN Systems.

14 MR. SMITH: Good morning. Herb Smith, The  
15 Grant Group.

16 MS. HELLREICH: Brittany Hellreich, Maximus  
17 Federal.

18 MS. WILLIAMS: Tuesday Williams, Taki Medical  
19 Consultants.

20 MS. DAVIS: In the back?

21 MS. JAMES: Denise James.

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1 MS. FINCH: Glendora Finch, Quality  
2 Assurance.

3 VOICE: John (Unintelligible), Supervisor of  
4 Medical Assistance Transportation.

5 MS. HUTCHINSON: Marlana Hutchinson,  
6 Medicaid.

7 MS. WILLIAMS: Dawnn Williams, Medicaid.

8 VOICE: Susan (unintelligible), Medicaid.

9 MR. BRIGGS: Paul Briggs, (nintelligible)  
10 Information Systems.

11 MS. PRIDGET: Monchel Pridget.

12 MS. DAVIS: Okay. Thank you. Hopefully  
13 everyone had a chance to sign in. And if you haven't  
14 before you leave can you sign in on the sign in sheet  
15 back there as well as there's an envelope to leave your  
16 business cards.

17 So we're going to start this with Queen Davis  
18 who will go over the procurement aspects of the RFP.

19 MS. DAVIS: Good morning again, and thank  
20 you for coming. I would like to just encourage you all  
21 that once the question and answer portion starts if you

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1 would please kindly state your name and the company  
2 you're with, and state it loudly and clearly so that  
3 our transcriber can capture that information. There's  
4 some background noise and that kind of like messes with  
5 the sound. So I would appreciate that.

6 Again, my name is Queen Davis. I'm the  
7 contract officer for this procurement, and I'm here to  
8 help you understand the procurement process. DHMH  
9 Office of Health Services has issued this RFP to  
10 contract with a vendor for the provision of utilization  
11 control services and selected hospitals, nursing  
12 facilities, and home and community based services that  
13 are covered by the Maryland Medicaid Assistance Program  
14 as described in the scope of work on section three,  
15 beginning on page 31 of this RFP.

16 Minutes will be taken of this meeting and  
17 will be distributed to everyone in attendance, and to  
18 everyone known to have received a copy of this  
19 proposal. If you decide not to submit a proposal we  
20 ask that you complete and return the vendor information  
21 form, page ii, of the RFP. It's entitled notice to

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1 vendor form, which is feedback response that could be  
2 helpful in planning the Department's future  
3 procurements.

4 Subsequent to this preproposal conference  
5 written questions will be accepted until there is  
6 insufficient time to do so before the due date of the  
7 proposals. Also, questions and answers will be  
8 distributed to all vendors known to have received a  
9 copy of this proposal. Questions and answers as well  
10 as minutes from this proposal will also be posted on  
11 eMarylandMarketplace and DHMH's website. Please  
12 remember that in order to receive a contract award a  
13 vendor must be registered on eMarylandMarketplace.  
14 Registration is free. Please review subsection 1.9 for  
15 details and website addresses.

16 Questions regarding this proposal should be  
17 submitted no later than five business days prior to  
18 proposal due date. The procurement officer, Michael  
19 Howard, who is a part of -- who I am representing as  
20 part of Office of Procurement Support Services, based  
21 on the availability of time to research and communicate

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1 an answer, shall decide whether an answer can be given  
2 before the proposal due date. So try to get any  
3 questions to us as soon as possible.

4 The contract resulting from this solicitation  
5 will be for three years, beginning on or about  
6 January 1. And -- I'm sorry, February 1. And there  
7 are two one-year renewal options. The procurement  
8 method for this solicitation is competitive sealed  
9 proposals.

10 Section two lists the offeror minimum  
11 qualifications. And that's on page 30. There are  
12 three minimum requirements listed. If minimum  
13 qualifications set forth in the RFP are not met, the  
14 offeror's proposal will be rejected and will not be  
15 evaluated further.

16 Offerors are required to submit their  
17 responses to the RFP in two parts. Volume one is the  
18 technical proposal in a separately sealed envelope, and  
19 volume two, your financial proposal that is also to be  
20 submitted in a separately sealed envelope. Each  
21 envelope shall bear the RFP title and number, name and

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1 address of the offeror, and closing date and time for  
2 receipt of the proposal. Pages of both volumes shall  
3 be consecutively numbered. The general format for this  
4 proposal is clearly stated in section four, proposal  
5 format. A brief transmittal letter prepared on the  
6 offeror's letterhead, and signed by someone who is  
7 authorized to commit the offer to the service and  
8 requirements of the RFP is requested. Be sure to  
9 include your federal employer ID number or your Social  
10 Security number. Please acknowledge any addenda. And  
11 if applicable, please include your **email** address.

12 Subsection 4.4 lists all of the documents and  
13 information required to be submitted with volume one,  
14 which is your technical proposal. And please give  
15 special attention to subsection 4.4.2, which lists  
16 additional required technical submissions.

17 There is a 27 percent MBE goal established  
18 for this contract. And for MBE information please  
19 refer to subsection 1.33 in section one of this  
20 proposal.

21 Be sure to complete your MDOT certified MBE

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1 utilization and fair solicitation affidavit with your  
2 attachment D1. This attachment must be provided in a  
3 sealed, separate envelope. If an offeror fails to  
4 submit attachment D1 with the offer as required the  
5 procurement officer shall deem the proposal non-  
6 responsive and shall determine that the offer is not  
7 reasonably susceptible of being selected for award. So  
8 I urge you to please complete the D1 completely, and  
9 clearly, and accurately. If that form is not submitted  
10 with your proposal you will be found not reasonably  
11 susceptible and your financials will be returned to you  
12 unopened.

13 A VFBE contract participation goal of one  
14 percent of the total contract dollar amount has been  
15 established for this procurement also. And please see  
16 section 1.41 for instructions and information on the  
17 VSBE participation goal.

18 The following number of technical proposals  
19 are required. We require one unbound original and six  
20 copies of your technical proposal. One electronic  
21 version in Microsoft Word format is also required. And

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1 a second electronic version in searchable PDF format  
2 for Public Information Act is required. This copy  
3 shall be redacted so that confidential and/or  
4 proprietary information has been removed. Volume two  
5 is your financial proposal that is also in a separately  
6 sealed envelope, and shall contain all price  
7 information in the format specified in attachment "F."  
8 The number of copies for volume two, financial  
9 proposal, is one unbound original, six copies, one  
10 electronic version in Microsoft Word of the financial  
11 proposal is also requested or required.

12 Your proposal will be evaluated by a  
13 committee organized for this purpose and will be based  
14 on the criteria set forth in the RFP under section  
15 five, evaluation criteria and selection procedure,  
16 beginning on page 49 of -- I'm sorry, beginning on page  
17 77 of this RFP. The technical criteria is listed in  
18 descending order of importance and can be found in  
19 subsection 5.2, which is page 77. And the financial  
20 criteria is listed in subsection 5.3, and that can be  
21 found on page 78 of the RFP.

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1           As noted in subsection 5.5, under selection  
2 procedure on page 79, the contract will be awarded to  
3 the responsible offeror that submits a proposal  
4 determined to be the most advantageous to the State  
5 considering technical evaluation factors and price  
6 factors as set forth in the RFP. Unsuccessful offerors  
7 have the right to ask for a debriefing.

8           Upon completion of the technical proposal and  
9 financial proposal evaluations and rankings each  
10 offeror will receive an overall ranking. And for the  
11 purpose of this solicitation in making the most  
12 advantageous proposal determination, technical factors  
13 will receive greater weight than the financial factors.

14           Within five days of being notified of its  
15 recommendation for award the offeror must complete and  
16 submit the contract affidavit set forth in attachment  
17 "C." If there is a question as to who your resident  
18 agent is please contact the State's corporate charter  
19 division at (410) 767-1330. And the office is located  
20 at 301 West Preston Street. Please note that the  
21 contract shall not become effective until the contract

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1 affidavit is signed and returned after official  
2 notification.

3 It is very important that you get your  
4 proposal to us by the date, time, and location listed  
5 in the proposal. Your proposals are due no later than  
6 Wednesday, September 9, 2015, at 2:00 p.m. local time.  
7 The address for receipt of proposals is listed on the  
8 key information summary sheet, which is page iii. And  
9 no proposals will be accepted after the specified due  
10 date and time.

11 There are three acceptable means of  
12 delivering a proposal. One is by U.S. Postal Service,  
13 two is hand-delivery by offeror. Please ask for a  
14 receipt when you bring your proposals to our office,  
15 and make sure that someone signs and date and time  
16 stamps your proposal. And also by hand-delivery of a  
17 commercial carrier. And make sure your commercial  
18 carrier asks for a receipt.

19 And now I'll turn it over to Ms. Jane Sacco,  
20 who is a program and will give you an overview of the  
21 long-term care.

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1 MS. SACCO: Okay. In your proposal the long-  
2 term care part starts on page 44 of Baltimore State  
3 Hospital Section 3.2.5. And I'm just going to give a  
4 brief overview. And as I go through you'll see, you  
5 know, a lot of commonality. The purpose of the long-  
6 term care review is to ensure that services we're  
7 providing people for these services, for these  
8 programs, you know, are medically necessary, that they  
9 meet the criteria for the program, even at the  
10 beginning, both at the beginning and, you know,  
11 throughout their participation in the program.

12 So for the longer stay hospitals that  
13 includes adult chronic hospitals and special pediatric  
14 hospitals of which three are currently enrolled in the  
15 program. For those programs the contractor will be  
16 performing initial medical eligibility review to  
17 determine whether or not, you know, those services are  
18 medically necessary. Also, a continued stay review if  
19 the individual is found to be eligible for the  
20 services, you know, gets Medicaid eligibility,  
21 continued stay review periodically to ensure that they

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1 continue to meet the criteria medically for those  
2 services.

3 In addition to the chronic and special  
4 pediatric we also have nursing facility reviews, which  
5 starts on page 47. And with these reviews you are also  
6 doing an initial medical eligibility review to  
7 determine whether or not the person meets what we call  
8 a nursing home level of care. Periodically after that,  
9 once the person is in a facility, the review looks at  
10 whether or not they continue to meet the criteria. In  
11 addition, unique to nursing facilities, the contractor  
12 will be performing follow-up reviews to make sure that  
13 the federal requirements under pre-admission screening  
14 and resident review, also known as PASAR, that the  
15 facility has met those requirements for anyone who  
16 would need such a review.

17 Also, just to go back, in addition to these  
18 reviews you're also doing follow up services such as,  
19 if someone does not meet the criteria for binding a  
20 legal notice to the individual, their next of kin or  
21 guardian with their appeal rights. Also, to the extent

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1 that they may require services after they've been found  
2 to no longer need those services and they're looking  
3 for a discharge, there are what we call administrative  
4 days. And the contractor is looking to see if those  
5 requirements are met.

6 Also, for the nursing home, the contractor  
7 will be doing a sample review of the MDS document,  
8 minimum data set, which is the federally designated  
9 instrument for nursing homes for assessing their  
10 residents for the purposes of determining whether or  
11 not the reimbursement is appropriate under our  
12 (unintelligible) system, which began January 1<sup>st</sup>.

13 For the home and community based services  
14 you'll notice we break that out into two separate  
15 sections, primarily because under some home and  
16 community based services the contractor will be using  
17 our long-term service and supports tracking and for  
18 others, you know, you'll be required to have a system  
19 that meets the requirements of this RFP. But anyway,  
20 for -- the first group consists of the medical adult  
21 daycare, the brain injury waiver, community options

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1 waiver, which is a combination of what was once known  
2 as the waiver for older adults and the living home  
3 waiver, the community supports program, community first  
4 choice, and the community personal assistance services,  
5 which you may also know as medical assistance personal  
6 care. For that program you're doing, again, a medical  
7 eligibility review at the beginning of their enrollment  
8 or their application to the program. There's also an  
9 annual requirement for a medical eligibility review.

10 In addition, you're also doing a validation  
11 of the auto approval process in the LTSS. There is a  
12 process by which individuals who readily meet their  
13 requirement for the level of care are automatically  
14 approved by an algorithm that we've set up. And one of  
15 the contractor's duties is to review a sample of those  
16 which is provided by the department to see whether or  
17 not they agree with that determination.

18 In addition, the contractor will be doing in-  
19 home assessments for the people in these programs that  
20 I just mentioned, the daycare, community options, the  
21 community first choice, and the C-pass to determine

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1 what their needs are.

2 Do you want to add anything about the adult  
3 daycare?

4 MS. PANEK: No. The principal is the same in  
5 both the case of daycare, the medical adult daycare  
6 program. AERS actually, the adult evaluation and  
7 review services units on the local health departments  
8 perform an initial review. And UCA gets involved if  
9 that initial review is supposed to be a denial, because  
10 then it would go to UCA's medical director in that  
11 case. And then the UCA also would be reviewing  
12 continued stay review.

13 In the case of the brain injury waiver, there  
14 are specific criteria for both the chronic hospital  
15 level of care and the nursing facility level of care in  
16 the brain injury waiver. And the people who actually  
17 are the program directors, the behavioral health  
18 administration and department, are in this process of  
19 developing their own instrument that is specific to  
20 brain injury. That's probably at least a year away,  
21 but they are developing a brain injury specific

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1 evaluation instrument that will ultimately be  
2 implemented. That's pretty much it.

3 MS. SACCO: Okay. All right. And then  
4 starting on page 53 are requirements for the model  
5 waiver program and program of all-inclusive care for  
6 the elderly, also known as PACE. We have a PACE site  
7 in Maryland. And for those programs the contractor  
8 will be performing a medical eligibility review in the  
9 beginning to determine whether or not the level of care  
10 criteria are met. And also annually for the model  
11 waiver an annual review is conducted. Now, for the  
12 PACE review -- and this is PACE only, no other program  
13 -- a single redetermination is done one year following  
14 the initial medical eligibility review. After that the  
15 participants deemed to need the level of services and  
16 no more review is required.

17 Okay. On page 54 we're also having the  
18 contractor, this is something new, doing  
19 preauthorization of selected durable medical equipment  
20 to determine whether or not, essentially, the  
21 particular equipment in question is medically

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1 necessary. In addition to doing the review, the  
2 contractor will be responsible for sending out the  
3 notice of any adverse determination with the person's  
4 appeal rights.

5 And then finally, under the big umbrella of  
6 long-term care and community support is retrospective  
7 review of air ambulance services, reviewing submissions  
8 for payment of air ambulance service and determining  
9 whether or not the transport was medically necessary,  
10 and taking into account the individual's condition, the  
11 mode of transport, where they're being transported, et  
12 cetera. And that's pretty much it for the long-term  
13 care and community support.

14 I did want to touch on something Susan  
15 touched on briefly. That for any reviews under these  
16 cases or a pending denial, you know, there is a  
17 requirement for a physician review. Do we break for  
18 questions or --

19 MS. DAVIS: Yes.

20 MS. SACCO: Okay. Any questions?

21 MS. CASCHETTA: Hi. Maria Caschetta from

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1 Livanta. Just on the physician review is there a  
2 requirement for the physicians to be actively  
3 practicing medicine? I noticed a physician provides us  
4 the medical record.

5 MS. SACCO: For long-term care and community  
6 support is there -- the question is, is there a  
7 requirement that they be actively practicing? No.

8 MS. PANEK: They have to be licensed.

9 MS. SACCO: Yes. They have to be licensed.

10 MS. CASCHETTA: Another question. There are  
11 -- may I ask questions about the contract terms and  
12 conditions or just --

13 MS. DAVIS: Absolutely. Yes, ma'am.

14 MS. CASCHETTA: There is a contract term and  
15 condition regarding liability for non-performance under  
16 the contract.

17 MS. DAVIS: What page?

18 MS. CASCHETTA: On RFP Section 3.28, page 56.  
19 And it says that essentially you're responsible for  
20 direct and consequential damages if CNS, basically  
21 wants to take back money for the (unintelligible) will

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1 be the liability of the contractor if it was due to  
2 non-conformance. And non-conformance can be  
3 interpreted as making a bad decision or not  
4 interpreting something properly. Is it your intent, is  
5 it the intention of the State to keep this in here as a  
6 requirement under the contract?

7 MS. DAVIS: At this time it is.

8 MS. CASCHETTA: I just wanted to offer the  
9 suggestion that there is no -- business liability  
10 insurance will not cover this for a contractor. And  
11 this will be considered something that would be a  
12 definite deterrent from competition for people being  
13 willing to do the work under the contract. There are  
14 no federal contracts that have this, that are imposed  
15 with QIOs or QIO entities, like entities. I just  
16 wanted to share that because I understand that you do  
17 want QIO or QIO like entity to provide these services.

18 MS. DAVIS: So this is one of the  
19 determinations of the program. At this time it will be  
20 left. They can certainly discuss it. And if a change  
21 is going to be made we can do that via an addendum

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1 prior to proposal due date and time. But at this time  
2 it is part of the proposal.

3 MS. CASCHETTA: Okay. Thank you very much.

4 MS. DAVIS: You're welcome.

5 MR. DORSEY: Bryan Dorsey from Livanta. What  
6 is the value of the incumbent contract; is the contract  
7 annually?

8 MS. DAVIS: I can give you, and I didn't  
9 bring it with me, but I will give you a total contract  
10 dollar amount, and the contractor's name as part of the  
11 minutes.

12 MR. DORSEY: Additional question, sorry. We  
13 are a federal QIO, and you asked for a certification as  
14 part of the RFP. Would copies of our contract as a QIO  
15 be acceptable as a minimum requirement. We don't have  
16 a certification because we're not --

17 MS. DAVIS: If it's asking for certification  
18 I am assuming that a certification document is  
19 required. I can be more specific on that question once  
20 I confer with the -- yes, ma'am.

21 MS. CASCHETTA: Just to piggy backing on that.

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1 MS. DAVIS: Okay.

2 MS. CASCHETTA: The federal government  
3 doesn't give you a certification that you're a QIO.  
4 You just are a QIO.

5 MS. DAVIS: Okay.

6 MS. CASCHETTA: So when you're considering  
7 that maybe you might look for evidence of proof that  
8 the organization has been, is recognized as a quality  
9 improvement organization.

10 MS. DAVIS: Well, we'll consider what the  
11 federal government do require, and then we will look  
12 for the proof. But I will give you a more definitive  
13 answer in the minutes. Thank you.

14 MR. DORSEY: In section 3.2.1.9 on page 33 --

15 THE REPORTER: Could you keep your voice up,  
16 please.

17 MR. DORSEY: I'm sorry.

18 MS. DAVIS: Yes.

19 MR. DORSEY: Section 3.2.1.9 on page 33 talks  
20 about reviews being conducted at both ICD9 and ICD10.  
21 Is it the intent of the State for that to mean

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1 consistent with the ICD9, ICD10 transition date or is  
2 it expected that there will be some dual reviews using  
3 both of those for some State requirement?

4 MS. BAHARLOO: I would say it would be for the  
5 transition (unintelligible) ICD9 that they need to have  
6 capabilities of both.

7 MR. DORSEY: Just the capabilities?

8 THE REPORTER: I can't hear her.

9 MS. DAVIS: Can you speak up, please.

10 MS. CASCHETTA: When he's saying dual  
11 reviews, there is a possibility that the same case  
12 could be reviewed under nine and 10 depending on if the  
13 contractor has submitted something under, it includes  
14 both code sets which no one would like to have happen,  
15 but I think it may happen because there's difficulties  
16 with the physician providers and other types of  
17 providers whether they're ICD10 limitations that I'm  
18 aware of right now. So they're anticipating  
19 significant issues around the first of October that  
20 extends to the end of the year. So I would assume that  
21 some of the staffing levels may actually have to be

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1 higher than historical levels because of ICD10s.

2 MS. BAHARLOO: We're going to have to look  
3 into this. We're going to have to let you know if  
4 there will be a dual --

5 MS. PANEK: We are planning to implement our  
6 total --

7 MS. BAHARLOO: Yes.

8 MS. CASCHETTA: There is a transition period.  
9 It says start up period. Is the transition period  
10 considered to be the start up period; is that the same  
11 term?

12 MS. DAVIS: It's not the same term. The  
13 start up period is the date that the contract begins,  
14 Transition period is the time between award  
15 notification and the actual contract start date.

16 MS. CASCHETTA: Well, it says under the  
17 contract that there will not be payment for services  
18 during the start up period.

19 MS. DAVIS: During the transition period,  
20 right.

21 MS. CASCHETTA: Okay. So that's a 90-day

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1 start up period?

2 MS. DAVIS: There will not be a payment  
3 during that time because the contract is not executed  
4 until February 1. However, I am assuming that your  
5 initial check will be a larger one to include that  
6 time.

7 MS. CASCHETTA: That was my question. So  
8 you're basically saying that although compensation  
9 won't be made during --

10 MS. DAVIS: During the transition period.  
11 You will be --

12 MS. CASCHETTA: You can submit a bill for  
13 that after?

14 MS. DAVIS: Yes, ma'am.

15 MS. CASCHETTA: Would you consider, please,  
16 like just clarifying that?

17 MS. DAVIS: Sure.

18 MS. CASCHETTA: If the organization, the  
19 utilization control agent is owned by two companies,  
20 two companies, it's 50 percent owned by two different  
21 organizations, and one of those organization is an

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1 owner and has relationships with providers in the area,  
2 is there a mitigation plan that would allow the  
3 subsidiary company to provide services under this  
4 contract? Is it acceptable to put in fire walls to  
5 perform the services or would that be considered a  
6 conflict of interest?

7 MS. DAVIS: It appears that it is indeed a  
8 conflict of interest. I would have to actually talk to  
9 legal, or maybe Susan can answer that. It's not?

10 MS. PANEK: We need to talk to legal.

11 MS. DAVIS: Okay. We need to talk to legal.

12 MS. CASCHETTA: Can we submit a question?

13 MS. DAVIS: Submit a question to that affect  
14 and we will answer it specifically. Yes.

15 MS. CASCHETTA: I'm assuming -- I've looked  
16 over this. You're not really -- you're requiring the  
17 use certain software under the contract, like the LSSS.  
18 But to perform the services under the contract can the  
19 contractor use its own systems, its own practices, et  
20 cetera, to provide the services or are they specific  
21 State systems that you want everything entered into?

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1 MS. SACCO: I can answer that. For certain  
2 programs it has to be done through the State system.  
3 And those programs are the adult daycare, brain injury,  
4 the community options waiver, the community first  
5 choice, we call them community services, and the  
6 community personal assistance services. Have I left  
7 anything out?

8 (No response.)

9 MS. SACCO: Okay. Because they are set up on  
10 ours. The other ones, the nursing homes, the longer  
11 stay hospitals, the model waiver, the PACE you can do  
12 through your system.

13 MS. CASCHETTA: Okay.

14 MS. LEWIS: Anyone else have any questions?

15 MS. KINNEY: We have a question on C-2-2.B.C  
16 on page 34. It says the RFP requires two full time  
17 physician advisors. Can this requirement be met by the  
18 bidder applying for half-time physician advisors rather  
19 than full time physicians?

20 MS. BAHARLOO: No. Because two physicians  
21 are required for long-term care and for --

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1 MS. SACCO: Two full time.

2 MS. BAHARLOO: Right.

3 MS. KENNY: Okay. Thank you.

4 MR. DORSEY: What is considered full time? Is  
5 there an hourly requirement for that?

6 MS. SACCO: It's defined in here somewhere,  
7 full time. I believe it's 40 hours a week but I'd want  
8 to go back and check.

9 MS. CASCHETTA: I believe what he's asking is  
10 there are 1880 hours and there are 1920 in a full time  
11 year, depending on the level of leave that a contractor  
12 gives to people. So if there is essentially full time,  
13 which would mean like 1880 where you're given two weeks  
14 vacation, et cetera, or is there a true full time,  
15 meaning someone has got to be there every day of the  
16 week, in which case would be more than one person  
17 fulfilling that role. Because nobody works 40 hours  
18 every single week of the year.

19 MS. DAVIS: In section one of the RFP,  
20 letter AA, on page nine of the RFP, it describes full  
21 time employee as an employee or combination of

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1 employees who work 40 hours per week. So it's one  
2 employee or a combination of employees that's working  
3 the 40 hours per week.

4 MS. CASCHETTA: Okay. So then essentially  
5 it's a 2080 hour equivalent?

6 MS. DAVIS: Yes.

7 MS. CASCHETTA: Okay. In which case, then  
8 going back to her question about physician advisors,  
9 you're really talking about more than one doctor  
10 because one doctor cannot work 40 hours every single  
11 week. They work, you know, they take off. They have  
12 holidays, et cetera. So and you have a 24/7 operation.

13 MS. DAVIS: Yes.

14 MS. CASCHETTA: So you really need people  
15 covered during your holidays. So that would be  
16 essentially the equivalent of two, of a full time FTE  
17 as you described, 2,080 hours?

18 MS. DAVIS: Yes.

19 MS. CASCHETTA: Okay. That would be helpful  
20 if that was in the requirements spelled out.

21 MS. DAVIS: But the abbreviations and

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1 definitions does list what full time employee -- you  
2 want it to say specifically?

3 MS. CASCHETTA: You know, if that means  
4 literally 40 hours every week, then that's fine.

5 MS. DAVIS: It means literally -- yes, it  
6 means literally 40 hours per week.

7 MS. CASCHETTA: Thank you.

8 MS. DAVIS: You're welcome.

9 MS. LEWIS: Anyone else?

10 (No response.)

11 MS. GRANT: Orlene Grant from The Grant  
12 Group. You call for three managers in different areas?

13 MS. SACCO: Yes.

14 MS. DAVIS: What section are you in?

15 MS. SACCO: Yeah. That's on page 34. Yes.  
16 One dedicated to the acute care, one dedicated to non-  
17 acute care, your longer stay hospitals, nursing  
18 facilities, and the home community based, and the third  
19 dedicated to the home and community based, the in-home  
20 service assessments.

21 MS. GRANT: Do all three of them need office

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1 space or can one be based in the community?

2 MS. SACCO: Can you just go more into what you  
3 mean by based in the community?

4 MS. GRANT: Well, they don't come into the  
5 office all the time, but they are based from their home  
6 into the community or into the nursing home; do all  
7 three need to be office based?

8 MS. SACCO: I think we envision them being  
9 office based. I don't think we spell it out there  
10 specifically.

11 MS. PANEK: Can you submit it as a question?

12 MS. DAVIS: Yeah. Just submit the question  
13 and then we'll answer it. And that also becomes part  
14 of the requirements of the RFP.

15 MS. GRANT: And you feel they need to be?

16 MS. DAVIS: She said that they need to be  
17 office based.

18 MS. SACCO: We envision, but I don't know  
19 that we specified that.

20 MS. CASCHETTA: In section 3.2.2.1 you say the  
21 office has to be 40 miles of -- the managers at a

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1 minimum, the nurses have to be based out of that  
2 office, right?

3 MS. DAVIS: Yes. 3.2.2.1, office location  
4 and staffing requirements.

5 MS. LEWIS: Any additional questions from  
6 anyone?

7 MS. CASCHETTA: Just one other thing. On the  
8 full time equivalent. When we get into the full time  
9 managers, again, we're going to have a similar issue,  
10 you mean essentially full time, but with their leave  
11 considered versus you want real coverage for 40 hours  
12 in every week and that's more than three full time  
13 managers?

14 MS. DAVIS: So you're referring to number  
15 "D" under section 3.2.2, where it sways three FTE  
16 managers?

17 MS. CASCHETTA: Yes. But then when it  
18 defines full time equivalent it says 40 hours a week.

19 MS. DAVIS: It says 40 hours a week?

20 MS. CASCHETTA: Yes. So the 40 hours a week  
21 generally from that scenario with full time equivalent

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1 it means, you know, less holidays, vacation, you know,  
2 et cetera. If you really mean 40 hours a week that's  
3 more than three people because you have to give people  
4 leave. You know, you might --

5 MS. DAVIS: We can clarify that later.

6 MS. CASCHETTA: Okay. Thank you.

7 MS. DAVIS: Thank you.

8 MS. GRANT: Going back to my original  
9 question, 3.2.2.1, you call, page number 34, you call  
10 for two full time managers in the office, but you have  
11 three FTE managers listed in "D" under 3.2.2.3. So is  
12 that how you're equating that you have two full time?

13 MS. SACCO: Actually, that should be the  
14 three. We'll correct that. We're actually looking  
15 more into your question, but I think that was more of  
16 an error.

17 MS. DAVIS: Yeah. That should be three and  
18 then three full time managers and two full time  
19 physician advisors.

20 MS. CASCHETTA: I have a security related  
21 question for IT. Are you going -- I noticed you have

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1 requirements in here for encryption of all data at rest  
2 and in transit. Is anybody from the State going to  
3 come out and review contractor systems for compliance  
4 or is this something that's self certifying?

5 MS. DAVIS: I think that's part of your self  
6 certifying.

7 MS. CASCHETTA: Self certifying?

8 MS. DAVIS: Yes.

9 MS. KINNEY: Back to the office location and  
10 staffing requirements. Does the State expect the IT  
11 director specified in the RFP to be devoted 100 percent  
12 to the contract?

13 MS. SACCO: Yes. Uh-huh.

14 MS. KINNEY: Okay. Thank you. What is the  
15 volume of certification process for specialty pediatric  
16 hospitals?

17 MS. SACCO: What page is that?

18 MS. KINNEY: It is page 47, B22.5.2.B

19 MS. SACCO: Okay. "B," continued stay review  
20 for special pediatric?

21 MS. KINNEY: Uh-huh.

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1 MS. SACCO: What was your question?

2 MS. KENNY: What is the volume?

3 MS. SACCO: The projection should be in the  
4 back, in one of the appendices, page 210. It starts on  
5 page 210, annual estimates.

6 MS. DAVIS: Annual estimates.

7 MS. SACCO: Right. Yes. Fifteen hundred.

8 MS. PANEK: That's just --

9 MS. KINNEY: Those are the special pediatric  
10 hospitals?

11 MS. DAVIS: Right.

12 MS. KINNEY: What organization face-to-face  
13 encounters relationship of the participants health  
14 status to the prescribed DMP?

15 MS. SACCO: What page is that?

16 MS. KINNEY: Page 57.

17 MS. SACCO: Can you speak up a little? And if  
18 you have a question if you could give the page, please.

19 MS. KINNEY: Okay. Sure. It's 3.2.7.3.A1C,  
20 page 57.

21 MS. SACCO: Okay. Mine came out as page 54.

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1 And what was your question again?

2 MS. KINNEY: What organization completes the  
3 face-to-face encounters (unintelligible) relationship  
4 of the participant's health status to the prescribed  
5 DMP?

6 MS. SACCO: I believe that's the health care  
7 professional that ordered the equipment. Am I -- is  
8 there anybody here that can confirm that?

9 (No response.)

10 MS. PANEK: Right there. Documenting the  
11 health status. I believe it would be whoever  
12 prescribed, ordered the equipment. We'll get  
13 clarification.

14 MS. KENNY: Oh, I see. I See.

15 MS. PANEK: Yeah. I think we need to clarify  
16 that. So if you could put that in a question too.

17 MS. KINNEY: I think we did.

18 MS. DAVIS: Okay.

19 MS. CASCHETTA: This is related to 3.10  
20 liquidated damages. Has there been, historically has  
21 there been a problem with performance under the

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1 contract that has resulted in the State putting in  
2 these liquidated damages clauses?

3 MS. DAVIS: Well, we're not going to discuss  
4 our current contract. But the liquidated damages is  
5 part of the contract requirements.

6 MS. PANEK: It's become standard.

7 MS. DAVIS: Yeah. And it is actually  
8 standard in our contract now.

9 MS. CASCHETTA: So you had them in your  
10 contracts previously?

11 MS. DAVIS: Yes. Uh-huh.

12 MS. GRANT: Page 42 at the top, number nine,  
13 discharge planning.

14 MS. BAHARLOO: That's part of the acute care  
15 authorization.

16 MS. DAVIS: Any more questions?

17 (No response.)

18 MS. DAVIS: As I said, if you don't have any  
19 questions now and you do find that you need something  
20 clarified as this process continues you can certainly  
21 send questions to the email address listed in section

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1 1.9. And any questions that we have received so far  
2 will be part of the minutes, and we will respond to all  
3 of them as quickly and as efficiently as possible. And  
4 any questions that we have not answered I ask that you  
5 send them to us today in writing and we will respond  
6 accordingly. Are there anymore questions?

7 (No response.)

8 MS. DAVIS: Seeing no more questions at this  
9 time, this meeting is adjourned.

10 MS. PANEK: We haven't covered the acute  
11 care.

12 MS. DAVIS: Oh, we haven't? Okay.

13 MS. BAHARLOO: In addition the long term care  
14 review that Jane discussed earlier, the contractor will  
15 also review the in-patient medical necessity for the  
16 acute hospitalizations for the Maryland participating  
17 enrollees. These in-patient hospital stay reviews  
18 include pre-admission for elective hospital admission  
19 reviews. Preauthorization for these services are  
20 provided by the contractor in addition to pre-  
21 authorization for procedures that are going to be

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1 performed and also preoperative reviews are done by the  
2 contractor.

3           Once the patient is admitted to the hospital  
4 the contractor also does concurrent reviews, like Jane  
5 mentioned for long term care, to just confirm that the  
6 hospital stay is medically necessary. That means the  
7 patient is receiving acute level of care while they are  
8 in the hospital.

9           And upon discharge of the patient then the  
10 contractor does retrospective reviews. These  
11 retrospective reviews the contractor reviews the full  
12 medical records and also checks all the diagnosis codes  
13 and the services that were provided when the patient  
14 was in the hospital, and they determine which dates met  
15 the medical necessary criteria and which days they did  
16 not meet the necessary criteria.

17           The contractor also reviews the undocumented  
18 or unqualified alien, or we used to call them formerly  
19 known as illegal or illegal aliens in emergency  
20 admissions, to determine that the admission to the  
21 hospital for these enrollees were emergent. Only the

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1 emergency services for this population is covered.

2 In addition, reconsideration reviews are  
3 performed by the contractor. Once the provider tells  
4 me that additional information and request the review,  
5 then the contractor takes in consideration the  
6 provider's information and reviews the case again to  
7 determine if the additional information criteria meets  
8 the medically necessary for that inpatient stay.

9 The administrative day review that you had a  
10 question regarding. If the hospital stay is not  
11 medically necessary as an acute service, then the  
12 hospital will be submitting the 1288 form with the 3808  
13 form to request administrative day. When they are  
14 waiting for discharge or when waiting for placement  
15 then they need to be requesting the administrative day  
16 rather than acute days. And the whole time the review  
17 is also, the contractor needs to be looking at the  
18 discharge planning because as part of the hospital stay  
19 the provider needs to be always trying to find out how  
20 to discharge the client out of the hospital so the  
21 patient is not inpatient anymore than that are

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1 necessary. So that also is part of the contractor, to  
2 review their activities for discharge planning to make  
3 sure that they went through the whole process of  
4 finding placement for the patient rather than keep them  
5 inpatient in the hospital.

6 I think I quickly, I gave a quick overview.  
7 So if you have any questions about the review?

8 MR. DORSEY: Quick question about the  
9 records. For all the review types is the contractor  
10 getting the medical records directly from the hospital  
11 or will they be coming from the State? And if they are  
12 coming from the hospital does the contractor have to  
13 pay the hospital to secure those records?

14 MS. BAHARLOO: All the records for review  
15 come directly from the hospital to the UCA. And it  
16 doesn't come from the State. And I don't think there  
17 is any pay.

18 MS. PANEK: No, there is no -- they don't  
19 charge -- hospitals don't make them pay for records.

20 MS. BAHARLOO: No. No.

21 MS. PANEK: It's in their interest to give

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1 the UCA those records.

2 MS. GRANT: In the discharge planning and  
3 review process does the contractor have any  
4 responsibility of making sure that that happens or just  
5 do the review, do the findings, there's nothing else  
6 connected with that?

7 MS. BAHARLOO: The contractor's job is just  
8 to see if the hospital performed all the actions  
9 necessary to discharge the patient. You don't have --  
10 the contractor does not have any responsibility to find  
11 placement or discharge the patient. You're just going  
12 to see that the hospital took all the steps necessary  
13 to discharge the patient.

14 MS. DAVIS: Anymore questions?

15 MS. GRANT: Can you say what the percentage  
16 of requests for the reviews; do they come from the  
17 mail, fax, or how does that --

18 MS. BAHARLOO: I think at this time most of  
19 them are coming through, there is a system. I guess  
20 mostly they would be electronic transmission. And  
21 there's going to be very low percentage at this time on

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1 paper or CD. They mostly are electronic submission.

2 MS. PANEK: That would be part of the  
3 expectation I think as spelled out in the information  
4 technology requirements where the contractor would  
5 develop a system, presumably a portal of some sort.  
6 That's what the providers are used to.

7 MS. LEWIS: Anyone have any additional  
8 questions?

9 MS. GRANT: On page 40, number 4D, under  
10 concurrent review, you have emergency admissions review  
11 under concurrent review. Would we consider emergency  
12 admissions review separate from concurrent review as an  
13 entity into itself?

14 MS. BAHARLOO: I think the reason they're  
15 here is because after the emergency submission, then  
16 that's where concurrent review begins. So you do --  
17 the emergency review is done, and then once the patient  
18 is admitted, then the concurrent review is performed.

19 MS. CASCHETTA: On section, your  
20 indemnification section three at 10.4. This is saying  
21 that the State has no obligation to I guess defend or

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1 protect contractors in the event the contractor is sued  
2 for its performance under the contract. But if you  
3 have a medical director the medical director and  
4 physician advisors are exposed under the contract  
5 because they're going to be well known. They're going  
6 to make review decisions. If a hospital files an  
7 action, or a suit, or a class action, or whatever  
8 against the physicians or any of the parties for their  
9 decisions, whether they're right or wrong, they'll file  
10 an appeal. People do things. Does the State protect  
11 the contractor like the federal government protects its  
12 contractors? So the State does not step in and -- or  
13 do you have any laws that protect contractors from  
14 performing their --

15 MS. PANEK: I think -- and you've brought  
16 this up before, the notion of performance. It isn't  
17 necessarily if a hospital or another provider disagrees  
18 with the decision. That's taken care of in an appeal  
19 process that's totally outside of the UCA. I mean, the  
20 decision you're making, you're our agent. You're  
21 making a decision that is our program's decision. And

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1 so the appeal of a recipient or a provider comes to the  
2 department and we defend that. I'm not -- I mean, we  
3 can certainly ask the legal advisors, but I have never  
4 been aware of a separate action against --

5 MS. DAVIS: No.

6 MS. PANEK: That doesn't happen. The matter  
7 is between the recipient and the program. The UCA is  
8 the agent of that. And in most cases, if not all cases  
9 of a proposed denial, we have a physician, we have  
10 physician reviewers here that will be the ultimate  
11 reviewers of that.

12 MS. LEWIS: Does anyone else have any  
13 questions?

14 MS. DAVIS: Are there anymore subjects that  
15 we need to cover?

16 MS. LEWIS: No.

17 MS. DAVIS: No more questions?

18 (No response.)

19 MS. DAVIS: Now the meeting is officially  
20 adjourned. I thank you all for coming.

21 (Whereupon, at 10:10 a.m., the meeting

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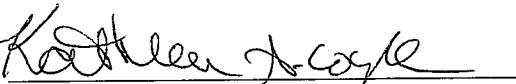
was adjourned.)

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## 1 CERTIFICATE OF NOTARY

2 I, KATHLEEN A. COYLE, the officer before whom  
3 the foregoing testimony was taken, do hereby certify  
4 that the witness whose testimony appears in the  
5 foregoing transcript was duly sworn by me; that the  
6 testimony of said witness was taken by me by stenomask  
7 means and thereafter reduced to typewriting by me or  
8 under my direction; that said testimony is a true  
9 record of the testimony given by said witness; that I  
10 am neither counsel for, related to, nor employed by any  
11 of the parties to the action in which this testimony is  
12 taken; and, further, that I am not a relative or  
13 employee of any attorney or counsel employed by the  
14 parties hereto, nor financially or otherwise interested  
15 in the outcome of the action.

16 This certification is expressly withdrawn and  
17 denied upon the disassembly or photocopying of the  
18 foregoing transcript of the proceedings or any part  
19 thereof, including exhibits, unless said disassembly or  
20 photocopying is done by the undersigned court reporter  
21 and/or under the auspices of Hunt Reporting Company,  
22 and the signature and original seal is attached  
23 thereto.

24   
25 KATHLEEN A. COYLE  
26 Notary Public in and for  
27 the State of Maryland

28 My Commission Expires:

29 April 30, 2018

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